Annual Continuous Quality Improvement (CQI) Initiative – Summary Report



1 Overland Drive, Toronto, Ontario M3C 2C3

Reporting Period: April 1, 2024 - March 31, 2025 Incorporating the 2025–2026 Ontario Health Quality Improvement Plan (QIP)

Who Oversees Quality at Our Home?

Mary Kate Saragosa, M.Sc., Hons B.E.S.

Director of Quality and Performance

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Mary Kate leads our Quality Improvement Program under the Fixing Long-Term Care Act, 2021 and Ontario Regulation 246/22. She also oversees our annual Quality Improvement Plan (QIP), submitted to Ontario Health.

What Did We Achieve in 2024–2025?

In the past year, our team made significant progress in improving care, communication, and the resident experience:

- Pandemic Recovery Boosted care hours, outbreak-ready
- 🗪 Resident & Family Engagement 🛭 🎉 Infection Control New survey, stronger councils
- Recreation & Quality of Life Added weekend/evening programs
- Staffing & Personal Care Realigned staffing models
- Clinical Quality Expanded IV pain/antibiotics
- Palliative Care Integrated end-of-life program

Food & Dining

Culturally inclusive menu refresh

- Tighter protocols, staff trained
- **Equity & Inclusion** DEI group, wellness push
- Facility Improvements Renovated rooms & spaces
- **Quality Program** New data-driven framework

How Are We Making Improvements and Measuring Success?

All initiatives are supported by updated policies, staff training, and practical tools that align with provincial regulations.

Focus Areas

Key Actions

2025-2026 Goals

Staff training, inclusive hiring, identity-informed care planning

100% staff trained; 90% care plans reflect identity; 75% staff confidence



PPS tool, comfort kits, family education, interdisciplinary care conferences

100% screened; 100% comfort kit use; ≥80% family satisfaction



Handover tools, care coaching, daily huddles

≥95% shift handovers completed; ↓25% complaints about care consistency



Scheduled updates, visual boards, leadership visibility ≥90% of families receive regular updates: ≥80% satisfaction



Texture audits. warm plate service, quiet dining training

≥85% satisfaction: 100% compliance with texture standards



Weekly surveillance, Braden Scale risk tools, prevention training

100% risk assessments; ↓ incidence of new pressure injuries



Medication reviews, consent protocols. antipsychotic monitoring tools

≥90% quarterly reviews; ↓ inappropriate use of antipsychotics



Hydration, IV antibiotics. in-place pain management

≥90% adherence to protocols; ↓ avoidable hospital transfers; ↑ resident comfort

Our Key Focus Areas:



Diversity, Equity & Inclusion (DEI) Build inclusive and

What Are We Focusing on in 2025–2026?

This year's CQI priorities, which also form our Ontario Health

QIP, reflect input from residents, families, staff, and councils:

identity-informed care.



Palliative & End-of-Life Care

Ensure early identification and comfort-focused planning.



Resident & Family Experience

- Consistency in Care
- Compassionate Communication
- Pleasurable Dining Experience

Additional Areas of Focus:

Skin and Wound Care

Medication Safety (Antipsychotics)

IV Therapy Program Expansion

How Are Residents and Families Involved?

Residents and Families are at the heart of everything we do. Their feedback shaped our priorities through:

- Review of 2024 survey results (June 13 & 17, 2025)
- Resident and Family Council discussions
- Year-round collaboration and updates

Survey Highlights from 2024

Indicator	Resident 2024	Resident 2023	Family 2024	Family 2023
Overall Satisfaction (Good-Excellent)	100%	95%	94%	96%
Would Recommend the Home	100%	90%	89%	96%
Satisfaction with Privacy	94%	85%	100%	95%
Feel Safe Expressing Views	100%	100%	N/A	N/A



We'll keep tracking progress and will review our full Quality Program by Q4 2025–26. Want to read more? Ask a team member or visit betterlivinghealth.org. Full report available on request: Email msaragosa@betterlivinghealth.org. Questions or feedback? Speak with a leader or our Quality Lead.

